

56th Annual Report

Oatley RSL and Community Club Ltd

Financial Report for the year ended

31st December 2011

OATLEY RSL AND COMMUNITY CLUB LIMITED

Oatley RSL & Community Club Limited

Officer Bearers 2011/12

President

Alan McKimm

Vice President

Ron White

Treasurer

Helen Shearer

Directors

John Bishop, John Davidson, Debbie Griggs, Alf McGrath

General Manager

Wayne Mudge JP ACCM.

Life Members

N. Walker *

K. Anderson *

C. Bemrose *

K. Brown *

M. Bailey

(* Deceased)

S. Doble

K. Amundsen *

M. Blake

R. Kowron

E. Morris*

G. Felton *

J. Easter

C. Chapman

G. Jones*

A. Taylor*

A. Eltoft*

T. Chapman

Auditors

Littlewoods

Chartered Accountants

Solicitor

Alan McKimm

OATLEY RSL AND COMMUNITY CLUB LIMITED

Mission

Oatley RSL & Community Club is a profitable enterprise providing to its members a high level of cultural, physical, social and sporting services contributing to the welfare and development needs within our local village.

Positioning

Oatley RSL & Community Club provides a diverse range of hospitality, entertainment and other services targeting the generational needs within our community – a provider of excellence.

Vision

Oatley RSL & Community Club is a place of welcome to individuals, groups and families alike who will find satisfaction in a diverse range of high level services, where excellence of service is a basic business value. Our goals will be achieved through effective management of our assets, innovative marketing strategies, together with skilled and customer committed staff delivering profitable outcomes for sustained business growth.

Strategy

Oatley RSL & Community Club through effective financial management leading to growth in profitability will build a foundation on which the club assumes ownership of its property. Growth of business operations will be achieved through gaming, beverage and other activities suitable to our business. Improvement in fiscal management, product range and service delivery will be the pathway to success. The business will employ skilled customer focused staff who believe in a value for money ethic

OATLEY RSL AND COMMUNITY CLUB LIMITED

Standing Committees

Finance and Corporate Strategy Committee

Alan McKimm
Alf McGrath
Ron White
Helen Shearer
Wayne Mudge

Responsible to the Board for Budget, Accounting, Financial Management, and external Audit, implementation of the Strategic Plan, and its regular review; oversight of capital works; Human Resources, including succession planning and staff training and policy review and formulation

Operations and Marketing Committee

Wayne Mudge
John Bishop
Debbie Griggs
John Davidson
Ted Canute
Rafe Kowron

Responsible to the Board for Licensing; Gaming; Beverage; Stock Control; Entertainment; Compliance; Environmental Management; Service Contracts; Publicity; Marketing and Member Services including quality assurance, promotions, product pricing, catering; Sporting and Sub Clubs; Monitoring community sentiment to ensure our services are effectively directed and conform to best practice; including Policy review and formulation; Represents the Club externally.

Asset Management and Audit Committee

Ron White
John Bishop
Alf McGrath

Responsible to the Board for oversight of Corporate assets and their effective management and for compliance with Operating Procedures, including Policy review and formulation

OATLEY RSL AND COMMUNITY CLUB LIMITED

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN That the Annual General Meeting of Oatley RSL & Community Club Limited (ABN 21 129 788 692) will be held at the Club premises, 23 Letitia Street, Oatley on **Sunday 25th March 2012 at 11 00am.**

BUSINESS

1. To confirm the minutes of the Annual General Meeting held on Sunday 3rd April 2011.
2. To receive and consider the report of the Board of Directors.
3. To receive and consider the Financial Reports as at 31st December 2011, and supporting Financial Statements for the year then ended, together with the Auditors Report thereon.
4. To declare the results of the election of Directors, and if necessary, conduct an election of the Board.
5. To approve Directors honorariums recommended by the Board during the twelve months period preceding the 2013 Annual General Meeting.
6. To consider and, if thought fit, pass Ordinary Resolutions (set out below).
7. To consider and, if thought fit, pass Special Resolutions of which due notice has been given.
8. To transact any other business which may be transacted pursuant to the Club's constitution.
9. Suggestions for incoming Committee

FIRST ORDINARY RESOLUTION

Pursuant to the Registered Clubs Act,

(a) "That the members hereby approve expenditure by the Club in a sum not exceeding \$25,000 for the professional development and education of Directors, during the twelve months period preceding the 2013 Annual General Meeting, including;

(i) Reasonable cost of Directors attending seminars, lectures, trade displays, organised study tours, fact finding tours and other similar events as may be determined by the Board from time to time;

(ii) Reasonable cost of Directors attending other Clubs for the purpose of observing facilities and methods of operation;

(iii) Reasonable cost of Directors attending meetings and seminars of ClubsNSW, and other Associations of which the Club is a member;

(iv) Attendance at functions with partners where appropriate and required, to represent the Club;

(v) Reasonable Directors honorariums payable in accordance with the Registered Clubs Act;

(b) The members acknowledge that the benefits in (a) above are not available to Members generally, but only for those who are Directors of the Club and those members directly involved in the above activities.

SECOND ORDINARY RESOLUTION

Pursuant to the Registered Clubs Act,

(a) "That the members hereby approve expenditure by the Club in a sum not exceeding \$17,000 for the following purposes, during the twelve months period preceding the 2013 Annual General Meeting, subject to approval of the Board of Directors;

(i) Sponsorship of Intra-Clubs; youth development in the district; hospitality to community leaders; presentations to Members or other persons acknowledging service deemed by the Directors to be of benefit to the Club;

OATLEY RSL AND COMMUNITY CLUB LIMITED

- (ii) Sponsorship of sporting events and charity days deemed by the Directors to be of benefit to the Club and/or the community;
 - (iii) The cost of a meal and beverage for each Director at a reasonable time before or after a Board or committee meeting, on the day of that meeting;
 - (iv) Reasonable expenses incurred by Directors in travelling to and from Directors or other duly constituted meetings, either within the Club or elsewhere, as approved by the Board on the production of documentary evidence of such expenditure;
 - (v) Provision of two (2) car parking spaces adjacent to the Club;
 - (vi) Reasonable expenses incurred by Directors either within the Club or elsewhere in relation to such other duties, including entertainment of special guests of the Club and other promotional activities, approved by the Board on production of documentary evidence of such expenditure;
 - (vii) Reasonable cost of Directors attending an end of year dinner prior to the Annual General Meeting;
 - (viii) Provision to Directors of a Club jacket and associated apparel for use at special functions and engagements when representing the Club;
 - (ix) Reasonable cost associated with ANZAC Day functions and other commemorative days held during the year, that is in keeping with objects of the RSL;
- (b) The members acknowledge that the benefits in (a) above are not available to Members generally, but only for those who are Directors of the Club and those directly involved in the above activities.

EXPLANATORY NOTES TO MEMBERS

FIRST ORDINARY RESOLUTION

The purpose of the First Ordinary Resolution is to meet the disclosure requirements of the Corporations Act and Registered Clubs Act. It relates to expenditure by the Club for the professional development and education of Directors as well as ensuring that Directors keep up to date with current Club industry development and that the Club is represented by selected Directors at the various meetings of Associations of which the Club is a member. Adoption by members will confirm and set an upper limit on the amount to be expended.

SECOND ORDINARY RESOLUTION

The purpose of the Second Ordinary Resolution is again to meet the disclosure requirements of the Corporations Act and Registered Clubs Act. It relates to expenditure shown in the Club's Annual Accounts under various headings and approved by the members when the annual accounts are adopted. Adoption by members will confirm and set an upper limit on the amount to be expended.

Dated 23rd January 2012.

Wayne Mudge JP ACCM

General Manager

By the Direction of the Board.

OATLEY RSL AND COMMUNITY CLUB LIMITED

MINUTES OF THE 55th ANNUAL GENERAL MEETING OATLEY R.S.L. & COMMUNITY CLUB LIMITED HELD SUNDAY 3rd APRIL 2011

Opened: The meeting was opened at 10.05am. 51 members present. The President opened the meeting by welcoming everyone in attendance. The President thanked the members of the Board for their hard work and commitment. The President then introduced the Board Members, the General Manager and the Club Auditor to the members present. A minute silence was observed to remember those members who had passed away during the year.

Apologies: The President called for apologies. Apologies were **received and accepted** from Garry George, Rafe Kowron, Ray Moore, Michael Burke, Alan Cameron and Allegra Moore.

Previous Minutes: It was moved and seconded that the minutes of the previous Annual General Meeting held on 28th March 2010 be **received and taken as read. Carried.**

Business Arising: Nil

It was moved and seconded that the Minutes of the Annual General Meeting of 28th March 2010 be **adopted. Carried.**

Reports: Moved and seconded that the Directors' Report, President's Report, Treasurer's Report and the General Manager's Report be **received and taken as read. Carried.**

The President reported that the turning to results, 2010 has been a year of consolidation and I am pleased to report that the Club has this year made a profit of \$19,222.00 before income tax. When one takes out the non-cash items our earnings before depreciation and amortisation were \$345,707.26. The year had resulted in an increase in cash generated from operating activities compared to the 2009 year. He commended that this result has required prudent financial management and I would like to thank both management and the Board for their input into this process.

The President invited questions relating to the reports. No questions were received.

Moved and seconded that the Directors' Report, President's Report, Treasurer's Report and the General Manager's Report be **adopted. Carried.**

Audited Accounts

Moved and seconded that the financial statements and accounts for the twelve month period ending 31 December 2010, **be received. Carried.**

The President gave an overview of the financial statements and the clubs cash position

Moved and seconded that the financial statements and accounts be **adopted. Carried.**

Declaration of Ballot

The President gave sincere thanks to the Directors for their efforts during the past year. He then invited the Returning Officer Mr Ivor Jones to declare all positions vacant. The outgoing Directors then stood down.

OATLEY RSL AND COMMUNITY CLUB LIMITED

The Returning Officer, Ivor Jones, advised the meeting of the results of the election:

President	Alan McKimm		Elected unopposed
Vice President -	Ron White	107	Elected
	John Bishop	39	
Treasurer	Helen Shearer	91	Elected
	John Bishop	54	
Board of Directors	Alf McGrath	115	Elected
	Debbie Griggs	92	Elected
	John Davidson	84	Elected
	John Bishop	79	Elected
	Ted Canute	75	
	Allegra Moore	72	
	Mike Tiddy	66	

The President thanked Mr Jones for the Declaration and congratulated the Committee.

The President welcomed Debbie Griggs and John Davidson to the Committee and asked that Mike Tiddy and Ted Canute be thanked for their strong and consistent contribution over the years to the Clubs' Board of Directors.

Honorariums & Allowances:

The President informed the meeting of the nature and amounts of current allowances, and that the Board recommended no change. Moved and seconded that Directors recommendation be approved - honorarium and allowances for 2011/2012 remain unchanged, **Motion put and Carried.**

Notice of Special Resolutions:

Nil

Notice of Ordinary Resolutions:

Moved and seconded that Ordinary Resolution One be taken as read and adopted by the members in its entirety. **Carried.**

Moved and seconded that Ordinary Resolution Two be taken as read and adopted by the members in its entirety. **Carried.**

Business with Notice

Nil

Questions and Recommendations for the Incoming Committee:

Peter Bayliss questioned the matters put in the Agenda and asked that next year the wording in the Agenda and the Resolutions be reviewed.

Closed:

The President thanked all present for their attendance and interest in the business of the Club, and declared the meeting closed at 10.35 am.

OATLEY RSL AND COMMUNITY CLUB LIMITED

OATLEY RSL & COMMUNITY CLUB PRESIDENTS ANNUAL REPORT 2011

I have now completed my second full year as President of the Club which has been a challenging one.

Before dealing with the year just past, I would again urge members to consider participating in the management of the club and nominating for office to ensure that this club continues to prosper and remain profitable as Boards of Directors constantly need to be refreshed.

It is also appropriate that we as a club take the time to extend our sympathy to the families and loved one of members who passed away during the year.

Turning to results, 2011 has been a year of consolidation and I am pleased to report that the Club has this year made a profit of \$27,554 before income tax which more than doubles our net profit from 2010.

However, when one looks at our position by applying the industry EBITDA (Earnings before Interest, Tax and Depreciation) formula, our position is also significantly better than the previous year with this year showing a result of \$404,595.

This has resulted in an increase in cash generated from operating activities compared to the 2010 year. Both of the above results are extremely pleasing to your Directors.

To achieve this result has required prudent financial management and I would like to thank both management and the Board for their input into this process.

In 2012 we as a club will continue this process with our primary vision being to do all possible to increase the revenue side of the business and so provide continuing high benefits to members and to invest further in the club facilities hopefully without having to endure the prospect of any further ill-thought-out reforms on behalf of Government.

Your Board will in 2012 continue to look at ways in which the club can be further developed and improved.

During 2011 your Club has continued to support the Oatley RSL Youth Club, Sports Council and other sporting groups and we continually monitor our support for these and other organisations.

In 2011 your Club continued to remain committed to its responsible service of alcohol and responsible gaming policies.

Your Club also continues to exist in a changing political environment and this continues to present challenges for us in charting our path forward. In October 2011 I attended the Clubs NSW conference on the Gold Coast which was extremely successful provided further education for those who attended regarding the Club Industry.

It would be remiss of me not to again thank the General Manager, Wayne Mudge, and his staff for their work during 2011 in successfully managing the Club.

There are two Ordinary Resolutions proposed by Directors before the Annual General Meeting. These are customary resolutions required by the Corporations Act and the Registered Clubs Act and concern expenditure. I commend them to you.



OATLEY RSL AND COMMUNITY CLUB LIMITED

Finally let me say that the goal of the Board is for a successful 2012 and I look forward to seeing as many of you as possible at the Annual General Meeting on 25th March 2012.

Alan McKimm
President



Treasurers Report

The Financial Statements for the year ended 31st December 2011 are presented to the Members for their consideration and adoption. The Club posted a profit for the year of \$27,554, more than double the 2010 year. This is an extremely pleasing result and is a result of diligent management practices that have been put in place and have obviously proven effective.

Again I point out that Club "Earnings before Depreciation & Amortisation" (non cash items) were \$404,596. Last year this figure was \$359,043 – an increase of just over \$45,500. Capital expenditure this year has focused on providing new poker machines for the members and continuing to enhance the club facilities. We are doing this so the Members can be afforded a wonderful facility that continues to provide them with the comfort they deserve. However if this Club is to continue to provide exceptional facilities and service we need to have an income stream that will allow this to happen. While the Club Industry is still experiencing a downward spiral in income and profits your Board and Management is committed to exploring ways and means of increasing our turnover. Member support – as always – is essential in maintaining our Club and is essential in improving income - and it is always pleasing to see this support being offered. I am always grateful for the help I receive from the staff of Oatley RSL – it is the work done by them – often behind the scenes - that makes our Club such a wonderful place to enjoy. A special thank-you to Kim Pentecost for her continued hard work and making my job as pleasant as possible.

Helen Shearer
Treasurer



General Managers Report 2011

I would like to present to our members, my report for Oatley RSL & Community Club Limited.

The club has reported a profit of \$ 27,554 - an increase of 114% on last year. An examination of the Cash position is by far better viewing with a cash profit of \$369,355. From reading Treasurer Helens' report, I'm sure you have drawn the conclusion that the Club is now in a good position to move forward into the future.

I would like to detail some of the highlights for the past year as against 2010

Total Bar Trading has **increased** by 7.2 %
Poker Machine Turnover has **increased** by 13%
Poker machine net revenue has **increased** by 8.6 %
Keno Commission has **increased** by 11.1%
TAB Commission has **increased** by 43.6%
Overall income **increased** by 6.6%

The Café is now managed and staffed by the Club. This has introduced a new revenue stream being \$75,655 and represents 9.3% of the bar turnover. Our Liquor sales have dropped marginally by 1.8%. I would argue that is probably due to public reduced discretionary spending, poor weather, the drop off in functions across the whole industry, carbon tax fears and the poor press that clubs are receiving due to poker machine pre-

OATLEY RSL AND COMMUNITY CLUB LIMITED

commitment. This year we will better package our Functions to be more competitive in an effort to boost functions at the Club.

During the year an industry respected consultant Ms Toni Clarke of RT Hospitality was contracted to provide an overview of our business and to make recommendations for the Board to consider to fine tune the running of our business by cutting expenses and/or improving income streams where possible. Part of the report was to change the organisational format of the Management team. The Club has employed a very capable Brendon Sacilotto who was formally employed at the Masonic Club. Welcome Brendon, you certainly have found your feet quickly and we all hope your time with us is enjoyable.

All staff throughout the club were fully focused on being team players as we faced our challenges in the Club. A very sincere thank you to all members of staff who continually gave and continue to give 100% to our business by excellence in service delivery. Each and every staff member has played a significant role in the Club being in the financial position it is in today. Thank you to our new Management Team: Butch, Luke and Brendon. As Managers in various roles we are at times faced with awkward challenges and difficult decisions; I congratulate you on your steadfast proactive decision making.

After 19 years, Dave Forester retired and we gave him a big send-off. Retirement seems to fit well with our Dave. Thanks Dave from everyone at the Club for your many years of great service. Sadly Pat Smith retired this year. A special thank you to Pat Smith, for her many years of support in the ongoing maintenance and cleanliness of the Club interiors. A new Cleaning contractor has been hired and is settling in very well.

The catering team lead by the Tartak family resigned in March and that forced us to seek new contractors. The new company is Modern Kitchen Pty Ltd who have two super Chefs - Ringo and Eddie who have come from Watermark on Balmoral Beach, have done an outstanding job. Some of the issues that have been addressed by the new catering team is the matters of food pricing and variety. We have been inundated with large numbers of diners, to which they have catered to expeditiously and with a minimum of fuss. Many new people have been seen at the Club who would not otherwise come to the club and have left singing the praises of the food. Lunches have seven specials – all at \$7.00

Other highlights for the year have been the clubs commitment to the community with \$ 30,120 provided by way of cash donations or in kind and CDSE \$7,697 to community groups. Very worthy of mention is the Trivia Night on Thursdays at the club and through their own donations and dollar for dollar matched by the Club amounted to \$3,126 - A very nice donation to the Children's Ward at Kogarah Hospital. The groups in our community that have been helped by our club are:

Oatley Lions Club	Oatley RSL Bridge Club	Oatley RSL Scrabble Club
Oatley Probus	St George Weights	Oatley RSL Bridge Club
Oatley RSL Soccer Club	Oatley All Saints Soccer	Share Exercise Group
Oatley RSL Netball	Oatley Line dancing Group	Oatley RSL Toastmasters
Oatley Leo Club	Oatley RSL Gymnastics	Calvary Hospital
St George Hospital Strengthening Classes		St George Hospital Children's Ward
Oatley RSL Rostrum Group	Studio 23 Dancing classes	Oatley RSL Sub Branch
Kogarah Council Exercise group		Oatley RSL Youth Club

We will be continuing to use Facebook, Twitter and emails to communicate our entertainment to our supporters. A new look has been created by modernising the Clubs website.

Entertainment booked for big shows in 2012:

Sat 31 March	Motown Tribute	Sat 26 th May	Blues Bros Tribute
Sat 16 th June	Michael Jackson Tribute	Sat 21 st July	Neil Diamond, Tom Jones Tribute

OATLEY RSL AND COMMUNITY CLUB LIMITED

To the Board of Directors, President Alan, Vice President Ron, Treasurer Helen, Directors Alf McGrath, John Bishop, John Davidson and Deb Griggs, thank you for your continued support throughout the year. Members should be thankful that their Club has a very dedicated and professional team such as our Board of Directors to steer the Club in a positive direction. Our Club Auditor Mr. James Gullotta must be thanked for his ongoing commitment he has given to the Board of Directors and Management over the past year, your support to us is invaluable. Big thank you to Ted Canute and Rafe Kowron who have both volunteered their time to the Clubs Operations Committee and I think they are very generous to do so.

In my report I have made mention of our trading figures but suffice to say, there are many clubs that would love to enjoy the trading figures that have been experienced at our Club. We wouldn't have these results if it wasn't for our members, who support our Club and enjoy the Club's facilities. My thanks to you.

Looking forward to seeing you in the Club

Wayne Mudge

-oOo-

VALE

Colin Atkins	Larry Bantine	Harold Belcher
Barbara Brophy	Julius Zcap	Robert Derwent
Brian Estell	John Goulder	Heather Greig
Raymond Greig	Ernie Hladik	Richard Hodgetts
Francoise Hull	Bernard Jenner	Dudley Johnson
Doris Kent	Ronald Lord	William Mackay
John Manley	Marjorie McEwan	Hazel Mitchell
Olive Northrop	Rayma Papworth	Kevin Parker
John Percival	Thelma Salter	Norma Smith
Claude Spencer	John Stephen	John Stroud
John Tanner	Frank Taylor	Joshua Trimmer
Max Van Epen	Vivian Walsh	Shirley Wells

The Directors, Members and Staff would like to express their sadness at the passing of the above members and extend their deepest sympathy to their families.

-oOo-

Oatley RSL Sub-Branch – Presidents' Report for 2011

Members another year rolls past and it is with great pleasure that I submit my annual report of the Oatley RSL Sub-Branch.

2011 was an interesting year for the Sub-Branch, along with our traditional ANZAC Sunday commemoration for the first time Oatley hosted the Remembrance Sunday Service on behalf of the Southern Metropolitan District Council. Our support for SMDC also extended to hosting their April meeting at the Oatley RSL&CC. Another successful study tour was conducted during the year and a number of social functions were held at the Club.

ANZAC Commemorative Sunday was conducted by the Sub-Branch at the Oatley Soldier's Memorial. The Speaker on the day was Maj. Martin Graves who is the brother of one of our Sub-Branch members. Martin's military career commenced in 1987 when he joined the Army Reserve, he has since served as RMO 5/7RAR and

OATLEY RSL AND COMMUNITY CLUB LIMITED

3RAR deployed to Timor twice as a medical officer and served in Afghanistan where he received the *Commendation for Distinguished Service*. Thankyou Martin!

ANZAC Sunday remains well supported by the local community and we look forward to the 22nd of April this year when we next conduct this activity.

The past year has again seen participation in the traditional ANZAC Commemorative activities in conjunction with Mortdale and Penshurst Sub-Branched under the continuing tripartite arrangements

ANZAC Day Dawn Service 2011 was conducted and hosted by Mortdale RSL Sub-Branch in the Mortdale Memorial Gardens. Then the attendees were welcomed to their Club for an excellent breakfast. The morning was well attended and all the indicators show that ANZAC Day remains the anniversary that defines our nation. ANZAC Day 2012 will be conducted and hosted by our Sub-Branch, I am sure I will see you all at the Soldier's Memorial in Oatley Gardens on the 25th.

This year for the first time the SMDC Annual Remembrance Memorial Service has held at the Soldier's Memorial in Oatley. The service included a March from outside our Club in Letitia St to the memorial where the service conducted, the Sub-Branch then hosted refreshments at the club on the conclusion of the service.

Membership continues to be a focus not only for our Sub-Branch but the League in general. Recruit continues at a pace under the stewardship of our Secretary Ian Thompson. As for the League and specifically NSW State Branch they tested the waters for a new category of membership allowing membership of non service individuals who had a relationship with serving and ex-service members. This motion was defeated at this year's Annual Congress.

Under the steady hand of our treasurer Alf McGrath the Sub-Branch has enjoyed another successful financial year. These matters will be dealt with in more detail in the Treasurer's report.

The Sub-Branch continues the fostering and sponsorship of the Oatley RSL Youth Club. The work of the President Kim Wagstaff and his executive is to be congratulated. The Youth Club has recently funded and completed some major renovations to the interior of the Youth Club Hall. This consisted as interior painting as well as more comprehensive work to the toilets, storage areas and office areas. They have also upgraded the signage at the entrance to hall as well as naming the Hall after Mr Jack Fisher honouring the founding president of the Club.

The Sub-Branch takes this opportunity to acknowledge the participation and dedication of the Youth Club Executive, Committee and Sub-Committees members, parents and friends involved during 2011.

November saw another successful Sub-Branch study tour conducted in the Central West of NSW these educational tours remain a popular event our calendar. Special thanks must go to Alf McGrath for his efforts in organising these tours.

A calendar of proposed events for 2012 will be posted on the Sub-Branch notice board in the club and watch our news letter for further updates.

In conclusion, I take this opportunity to thank our Secretary, Ian Thompson, Treasurer Alf McGrath, VP's Mal Vincent and Garry George as well as Barry Collins for his duties as SMDC delegate. Also a special thanks to our hardworking Welfare Officers, John Davidson and Michael Rowley for their input and assistance over the past year. Thank you to all the Sub-Branch members for supporting and participating in the monthly meetings and functions during the year.

OATLEY RSL AND COMMUNITY CLUB LIMITED

Finally, thank you to the Directors, Management and Staff of Oatley RSL and Community Club Ltd for the ongoing support and assistance they provide to the Sub-Branch.

Michael Tiddy

Last Post

It is with deep regret we report the passing of the following Oatley RSL Sub-Branch Members

Colin Aitkins	Larry Bantine	Robert Derwent
Victor Gerrard	John Goulder	Raymond Greig
Ronald Lord	Bill Mackay	John Manley
Kevin Parker	John Percival	William Priestley
Claude Spencer	John Stephen	John Stroud
John Tanner	Frank Taylor	Max Van Epen
Vivian Walsh		

We Will Remember Them – Lest We Forget

-o0o-

Oatley RSL Youth Club Inc. President's Annual Report for 2011

This has been another good year for the Youth Club. We have offered activities to the youth of the district in 3 divisions: Gymsports, netball and football and have over 800 members.

Gymsports had around 300 children attending classes across men's and women's artistic gymnastics, trampoline sports, sport aerobics, kindy gym, and recreational gym including Gym Mix program, fully occupying the Youth Club Hall 6 days a week as well as the Sub Branch hall on several days. In competitions this year Oatley achieved some great results in both individual and team events at the NSW RSL YC State Novice Championships, the MAG Gym NSW state championships and a large contingent of athletes competed at the National Sport Aerobics Championships in Melbourne. This year's trophy presentation day was combined with a display at the Marana Hall at Hurstville. The event was very well attended and provided a great opportunity for parents to see how their children had progressed during the year. Congratulations to coaches and managers for putting on such a great event. Janelle Bulmer was recognised at the Hurstville City Council International Volunteers Day reception for her volunteer work over many years with our Youth Club. Well done Janelle.

In Netball there were 18 teams, around 140 players and down a bit on last year, registered for the competition in St George District this year. We had a successful season on the courts with 12 teams making it into semi finals and 7 into finals, 4 into grand finals with one eventual competition winner. We received much needed funds boosts from presentation day hampers, BBQs at the Association courts, cake stalls, Mothers Day raffle and a Holden Sports sponsor's grant.

Oatley RSLYC Football, with 34 teams and around 400 players registered in the St George competitions, was down in numbers from a few years ago, but continues to be one of the largest clubs in the District. Football began the year with a number of critical committee positions remaining vacant, and as registration day got closer things were looking pretty dire. However a number of people stepped forward to fill these roles, and the year finished with a strong, cohesive committee, many of whom will be remaining on for 2012. A new Club Coach was introduced who has the role of holding coaching sessions for any team, of any age group, who could do with some extra assistance. With the non competition format introduced by FFA this season for up to U9s, we had 20 teams in the points competition. Out of these teams, the Club had 6 teams making it into the finals with one eventual competition winner, the U16As. A new coffee machine has contributed to increased income through the Renown Park canteen.

OATLEY RSL AND COMMUNITY CLUB LIMITED

The Youth Club participated well at the local Oatley ANZAC Day commemoration with a good roll up and several young members delivering the readings. This year the RSL Southern Metropolitan District Council's Remembrance Day service was hosted by Oatley and once again our youth members delivered a number of the readings.

We again awarded Youth Club major trophies. These awards promote the culture and ethics of the Youth Club movement among the members. There is certainly a great crop of young people in the Club who are enjoying their sports and who will grow to be responsible citizens and future community leaders. The trophies awarded were:

Youth of the Year

Female — Samantha Crawford - Netball

Male – not awarded

President's Trophy

Female - **Melissa Nicholson – Netball**

Male – not awarded

Russell Clow Memorial

Adrienne Scott – Football

Jones & Beevors

Senior – not awarded

Junior – Bianca Nikolovski – Gymsports and Netball

Len Reynolds

Senior – Lucy Connell – Netball

Junior – Lilie Joseph – Football and Gymsports

Atherton Tate

Senior – Ashleigh Donovan - Gymsports

Junior – Keira Hajek - Gymsports

ORSLYC Team Awards

Pam Bevan Senior - Football Under 16As

Rayma Papworth Junior - Mens Artistic Gymnastics (MAG) Boys 5-7 years team

Late in 2010 the Youth Club received two grants from the NSW Government under the Community Building Partnership Program – one for refurbishment of the Youth Club building and the other towards drainage, levelling and re-grassing Renown Park.

The refurbishment work is very close to complete and has made a big difference to the youth Club Hall. Storage areas have been upgraded for football and netball's gear, a new office has been created freeing up space on the gym floor, a viewing window has been installed for parents and the hall has been painted inside and out. Many thanks to Janelle Bulmer for project managing the whole grant and construction process in such an enthusiastic and professional manner.

The Renown Park upgrade, now complete and ready for the 2012 season, was made possible by the more than 50% contribution of Kogarah Council towards the total cost and their direct management of the construction. Joe Mazza managed the grant process on behalf of the Youth Club. Many thanks to Joe and to the Council and their officers in

OATLEY RSL AND COMMUNITY CLUB LIMITED

seeing this project through to its successful completion. The benefits to our Club's football activities and indeed the whole local community will be substantial.

We now have a Youth Club website oatleyrsl.youthclub.org.au up and running with links to the sites of each of the divisions. It contains a modest amount of information at present but hopefully this will grow in time to be a key communication and marketing tool for the Youth Club. Many thanks to committee member Duane Yates for establishing this site.

Clearly the activities of the Youth Club take a huge amount of organisation. Over 200 parents, friends and members themselves are involved in running the activities and I would like to thank all of these people for their generous contribution of time, hard work and emotional support that has made the year a good one. In particular the 3 divisional committees:

Gymsports - Sue Liu as long serving President and a small and dedicated team has done a great job in managing the gym sports division this year and culminating in a great display at the Marana Hall in Hurstville. Sue has now handed over the reins to Janelle Bulmer but will continue to be involved in gym sports administration for a while. Sue has put an enormous amount of work into the Club and I thank her very much on the whole Club's behalf.

Football – Jim Hamilton and many more. The team continued the great work of building the management group's and the Club's spirit and streamlining and improving systems.

Netball – Carol Bresnahan with the small and dedicated team has done a great job again this year as President. Carol has handed over to Robyn Ellis to take the netball division into 2012.

To all the coaches and managers well done too.

I would like to also thank the Youth Club committee members for their great support throughout the year keeping the overall management of the Club running smoothly. On this note I congratulate Tina Graham current Youth Club secretary and gym sports committee member for her National Volunteer award from Daryl Melham MP Federal Member for Banks, for long and dedicated service through Oatley RSL Youth Club to the wider youth community. Well done Tina.

I was very pleased to accept, on behalf of Oatley RSL Youth Club, a St George Community award from Mark Courie MP, State Member for Oatley, for services to youth of the St George area. The Club and its volunteer committees was recognised for "overseeing sporting programs.... football, netball and gym sports..... which are valuable to the youth not only in keeping physically healthy but also in promoting leadership and life skills." We can all be very proud of this award.

Thanks for generous support, encouragement and assistance go to the Oatley RSL Sub Branch. I'd also like to acknowledge the RSL & Community Club for their support during the year hosting meetings and a range of youth club functions.

And finally thanks to the many local business sponsors whose generous support we greatly appreciate.

We look forward to a great year in 2012.

Kim Wagstaff

OATLEY RSL AND COMMUNITY CLUB LIMITED

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

(Limited by Guarantee)

FINANCIAL REPORT FOR THE YEAR ENDED

31ST DECEMBER, 2011

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

DIRECTORS' REPORT

The Directors of Oatley RSL and Community Club Limited, submit herewith their report for the financial year ended 31st December, 2011. In order to comply with the provisions of the Company (Accounts and Audit) Regulations, the Directors' report as follows:-

- (a) The Directors of the Company in office and their particulars at any time during or since the end of the financial year are:-

Name: Alan McKimm
Title: President
Qualifications: BA/LLB
Experience and Expertise: Alan has been a solicitor since 1997 and has practised in the Hurstville area continuously since that date and is the principal of the firm known as Alan J McKimm & Associates. He maintains a general practice but is an Accredited Specialist in Property law.

He first joined the club in 1972 and was elected to the Board in 2002 and has served on it continuously since then. In September 2009 he was elected as President.

Other Current Directorships: None
**Former Directorships:
(in the last 3 years)** President of St George Careers Development Centre (from 2008 to 2010).

Special Responsibilities Member of Finance and Corporate Strategy Committee

Name: Ronald White
Title: Vice President
Qualifications: HSC, Advanced Certificate in Customs Import/Export
Experience and Expertise: Ronald has 40 years' experience in the customs industry, occupying various managerial and supervisory positions. He is a former District Manager of Newcastle Customs Office, and a former Client Service Manager for EDS Australia Pty Ltd.

He currently works in the Compliance Operations Branch at Sydney International Airport for the Customs and Border Protection Service.

Ronald has been on the Board of Directors for the past 12 years and was elected as the Vice President in 2010. He is currently a member of the Club Directors Institute.

Other Current Directorships: None
**Former Directorships:
(in the last 3 years)** None

Special Responsibilities Chairman of the Asset Management and Audit Sub-Committee;
Member of Finance and Corporate Strategy Committee

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

Name: Helen Shearer
Title: Treasurer
Qualifications: B. Accounting
Experience and Expertise: Helen has worked for over 30 years for a firm of Chartered Accountants, specialising in Tax, Accounting and Superannuation. She is a Fellow of the Institute of Public Accountants, a Registered Tax Agent and a Justice of the Peace.

Helen joined the Board of Directors of Oatley RSL and Community Club Limited in 2006 and has been Treasurer since 2008

Other Current Directorships: None
Former Directorships: None
(in the last 3 years)

Special Responsibilities Chairperson of the Finance and Corporate Strategy Committee; Advisor to the Asset Management and Audit Committee

Name: John Bishop
Title: Director
Qualifications:
Experience and Expertise: John was an Administration Manager at Betta Industries for 10 years, where he set up and maintained Quality Assurance and OH&S Systems, and a new computer system. He was also involved in Accounts, Payroll and Advertising.

John joined Oatley RSL and Community Club Limited in 1996, retired from fulltime employment in 2009, and has been on the Board of Directors of the Club since 2009

Other Current Directorships: None
Former Directorships: None
(in the last 3 years)

Special Responsibilities Member of Operations and Marketing Committee; Member of Asset Management and Audit Committee

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

Name: John Davidson
Title: Director
Qualifications:
Experience and Expertise: John has over 40 years' experience in the NSW Government Bus Industry, holding the position of Schedules Manager of the entire timetabling, and rostering staff prior to his retirement.

After retiring, he engaged as a consultant to NSW Ferry Services to investigate staffing levels in all positions in NSW Ferries.

During the Sydney Olympics he was employed as a Bus Traffic Manager for both the Sydney Olympics and Sydney Paralympics

He was employed in a management position for bus traffic arrangements during World Youth Day 2005

John joined Oatley RSL and Community Club Limited in 1974, has engaged as a Welfare Officer for the past 12 years, and was elected to the Board of Directors in 2011. In 2009, he received a Certificate of Appreciation for services rendered to Members of Oatley RSL Sub-Branch from Returned Services League of Australia, NSW branch

Other Current Directorships: None

Former Directorships: None
(in the last 3 years)

Special Responsibilities Member of Operations and Marketing Committee

Name: Deborah Griggs

Title: Director

Qualifications:

Experience and Expertise: Legal Secretary. Deborah has been happily married for 31 years and has two sons. She has been an active volunteer in many areas. Her interests include music, sport, reading, and she considers herself a crossword expert.

Deborah has been a member of Oatley RSL and Community Club Limited since 1994, and has been on the Board of Directors since 2011

Other Current Directorships: None

Former Directorships: None
(in the last 3 years)

Special Responsibilities Member of Operations and Marketing Committee

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

Name:	Alfred McGrath
Title:	Director
Qualifications:	
Experience and Expertise:	<p>Alfred has had over 50 years' experience in Business and Administration, including over 20 years' experience as a Senior Executive in the public sector, where he held positions of Deputy Secretary and Director Corporate Administration, where his responsibilities included Human Resource Management, Industrial Relations, Legal Services and Finance.</p> <p>Alfred joined the Oatley RSL and Community Club Limited in 1988, and was elected on the Board of Directors in 2004 as Deputy President, and elected as President in 2005, a position he relinquished in 2009.</p>
Other Current Directorships:	None
Former Directorships: (in the last 3 years)	None
Special Responsibilities	Member of Finance and Corporate Strategy Committee; Member of Asset Management and Audit Committee

Edmund Canute, (Retired from Board) Retired, joined the Club in 1991 and elected to the Board in 2010.

Mike Tiddy, (Retired from Board), Sales Manager, joined the Club in 1997 and elected to the Board in 2007.

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

DIRECTORS' REPORT (Continued)

Helen Shearer (Treasurer), Accountant, joined the Club in 1992 and elected to the Board in 2006.

John Bishop, Retired, joined the Club in 1994 and elected to the Board in 2009.

John Davidson, Retired, joined the Club in 1974 and elected to the Board in 2011.

Deborah Griggs, Administration Assistant, joined the Club in 1994 and elected to the Board in 2011.

Alfred McGrath, Retired, joined the Club in 1988 and elected to the Board in 2004.

Edmund Canute, (Retired from Board) Retired, joined the Club in 1991 and elected to the Board in 2010.

Mike Tiddy, (Retired from Board), Sales Manager, joined the Club in 1997 and elected to the Board in 2007.

- (b) The principal activity of the Company during the course of the financial year was to operate as a Club registered under the Registered Clubs Act. During the year there was no significant change in the nature of the Company's activity.
- (c) The profit derived by the Company for the year after charging income tax was \$27,554
- (d) The Company is a non profit organisation. In accordance with the Club's Constitution, Rules and By-laws the profits of the Club are to be retained and applied towards the continued operations of the Club. A dividend distribution is not permitted.
- (e) The review of the Club's operations and the results of those operations are detailed in the reports which accompany this report.
- (f) During the financial year there was no significant change in the state of affairs of the Company other than that referred to elsewhere in the Directors' Report, Club President's Report, financial report or notes thereto.
- (g) As the Company is a corporation limited by guarantee, there are no shares held by the Directors of the Company.

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

DIRECTORS' REPORT (Continued)

- (h) There has not been any matter or circumstance other than that referred to elsewhere in the Directors' Report, Club President's Report, financial report or notes thereto, that has arisen since the end of the financial year, that has significantly affected, or may significantly affect, the operations of the Company, the results of those operations, or the state of affairs of the Club in financial years subsequent to this financial year.
- (i) The likely developments in the operations of the Company and the expected results of those operations in subsequent financial years are referred to in the Club President's Report which accompanies this report.
- (j) There are no particulars of Directors' interest in contracts or proposed contracts with the Company with the exception of related party disclosure Note 18.
- (k) Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the financial report, or the fixed salary of a full-time employee of the Company or a related corporation), by reason of a contract made by the Company with the Director or with a firm of which he is a member, or with a company in which he has a substantial financial interest.
- (l) The Company has not, during or since the financial year, in respect of any person who is or has been an officer or auditor of the Company or a related body corporate:
 - (i) indemnified or made any relevant agreement for indemnifying against a liability incurred as an officer, including costs and expenses in successfully defending legal proceedings; or
 - (ii) paid or agreed to pay a premium in respect of a contract insuring against a liability incurred as an officer for the costs or expenses to defend legal proceedings;

with the exception of the following matters.

During the financial year the club has paid premiums to insure each of the directors against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of director of the Company, other than conduct involving a wilful breach of duty in relation to the Company.

- (m) No person has applied for leave of Court to bring proceedings on behalf of the Club or intervene in any proceedings to which the Club is a party for the purpose of taking responsibility on behalf of the Club for all or any part of those proceedings.

The club was not a party to any such proceedings during the year.

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

DIRECTORS' REPORT (Continued)

(n) Meetings of Directors

During the year 12 meetings of Directors were held and the attendances were as follows:

	Meetings Attended	Eligible Meetings
A. McKimm	12	12
R. White	11	12
H. Shearer	10	12
J. Bishop	12	12
A. McGrath	11	12
J. Davidson – Elected April 2011	8	9
D. Griggs – Elected April 2011	9	9
E. Canute –Resigned April 2011	2	3
M. Tiddy – Resigned April 2011	3	3

(o) The Club's operations are not subject to any significant environmental regulations either under Commonwealth or State Legislation.

A copy of the auditor's independence declaration as required under Section 307C of the Corporations Act 2001 is set out on the next page.

Signed in accordance with a resolution of the Directors.

Dated at Oatley this 6th February, 2012

.....
ALAN McKIMM
Director

.....
RONALD WHITE
Director

**AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001**

TO THE DIRECTORS OF OATLEY RSL AND COMMUNITY CLUB LIMITED

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2011 there have been:

- i. no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

LITTLEWOODS

Aubrey Reisen

6th February, 2012

Suite 601
74 Pitt Street
SYDNEY NSW 2000

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

STATEMENT OF FINANCIAL POSITION
AS AT 31ST DECEMBER, 2011

	Note	2011	2010
CURRENT ASSETS			
Cash and Cash Equivalents	2	353,686	227,063
Trade and Other Receivables	3	232,849	219,834
Inventories	4	30,722	32,588
Other	5	34,742	31,229
		<hr/>	<hr/>
TOTAL CURRENT ASSETS		651,999	510,714
		<hr/>	<hr/>
NON-CURRENT ASSETS			
Property, Plant & Equipment	6	900,494	936,397
Leasehold Improvements	7	540,917	611,221
Deferred Tax Asset	8	155,328	129,995
		<hr/>	<hr/>
TOTAL NON-CURRENT ASSETS		1,596,739	1,677,613
		<hr/>	<hr/>
TOTAL ASSETS		2,248,738	2,188,327
		<hr/>	<hr/>
CURRENT LIABILITIES			
Trade and other Payables	9	174,671	142,974
Short Term Provisions	10	77,867	91,821
Current Tax Liability	11	26,436	11,322
		<hr/>	<hr/>
TOTAL CURRENT LIABILITIES		278,974	246,117
		<hr/>	<hr/>
NON-CURRENT LIABILITIES			
Long Term Provisions	12	-	-
		<hr/>	<hr/>
TOTAL NON-CURRENT LIABILITIES		-	-
		<hr/>	<hr/>
TOTAL LIABILITIES		278,974	246,117
		<hr/>	<hr/>
NET ASSETS		\$ 1,969,764	\$ 1,942,210
		<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
and should be read in conjunction herewith.

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

BALANCE SHEET AS AT 31ST DECEMBER, 2011

	Note	2011	2010
EQUITY			
Retained Earnings		1,969,764	1,942,210
		<hr/>	<hr/>
TOTAL EQUITY		\$ 1,969,764	\$ 1,942,210
		<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
and should be read in conjunction herewith.

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31ST DECEMBER, 2011

	2011	2010
Balance at 1 January	1,942,210	1,929,384
Profit/(Loss) for the year	27,554	12,826
	<hr/>	<hr/>
Balance at 31 December	\$ 1,969,764	\$ 1,942,210
	<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
and should be read in conjunction herewith.

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31ST DECEMBER, 2011

	Note	2011	2010
Revenue from Sale of Goods		806,798	756,562
Poker Machine Revenue		1,460,306	1,342,166
Bingo, Raffle, Market Day Income		74,337	74,862
Interest Received		18,158	13,664
Other Revenue from Ordinary Activities		138,422	147,480
		<hr/>	<hr/>
Total Revenue		2,498,021	2,334,734
Cost of Goods Sold		336,999	318,466
Poker Machine Duty		156,206	128,318
Max Gaming Fee		-	20,170
Bingo, Raffle, Market Day Expenses		151,035	146,993
Directors Expenses		15,640	12,555
Employee Expenses		764,710	711,748
Entertainment & Promotions		157,436	149,178
Insurance		37,415	34,433
Light & Power		85,507	84,438
Rent & Rates		45,527	43,416
Repairs & Maintenance		135,066	120,030
Security		25,704	24,241
Other Expenses from Ordinary Activities		217,421	181,705
		<hr/>	<hr/>
Total Expenses		2,128,666	1,975,691
Earnings before Depreciation		369,355	359,043
Depreciation & Amortisation		(355,582)	(339,821)
		<hr/>	<hr/>
Net Profit from Ordinary Activities before Income Tax		13,773	19,222
Income Tax Expense/(Benefit)	16	(13,781)	6,396
		<hr/>	<hr/>
Net Profit from Ordinary Activities		27,554	12,826
Retained Earnings 1st January		1,942,210	1,929,384
		<hr/>	<hr/>
Retained Earnings at 31st December		\$ 1,969,764	\$ 1,942,210
		<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
and should be read in conjunction herewith.

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011**

1. STATEMENT OF ACCOUNTING POLICIES

The financial report is a general purpose financial report that has been prepared in accordance with Accounting Standards, Urgent Issues Group Interpretations, and other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001.

The Oatley RSL and Community Club Limited is a company limited by guarantee, incorporated and domiciled in Australia.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in a financial report containing relevant and reliable information about transactions, events and conditions to which they apply. Compliance with Australian Accounting Standards ensures that the financial statements and notes also comply with International Financial Reporting Standards. Material accounting policies adopted in the preparation of this financial report are presented below. They have been consistently applied unless otherwise stated.

(a) Basis of Accounting

The financial report is prepared in accordance with conventional historical cost principles.

(b) Property, Plant and Equipment

(i) Owned Assets

Items of property, plant and equipment are stated at cost or deemed cost less accumulated depreciation/amortisation (see below) and impairment losses (see accounting policy (f)).

(ii) Subsequent Costs

The Club recognises in the carrying amount of an item of property, plant and equipment the cost of replacing part of such an item when that cost is incurred if it is probable that the future economic benefits embodied within the item will flow to the Club and the cost of the item can be measured reliably. All other costs are recognised in the income statement as an expense as incurred.

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(b) Property, Plant and Equipment (Continued)

(iii) Depreciation/Amortisation

Depreciation/amortisation is charged to the income statement on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. The estimated useful lives in the current and comparative periods are as follows:

	Depreciation Rate
Plant and Equipment	6 - 27%
Poker Machines	13 - 33%
Leasehold Improvements	10%

(c) Trade and Other Receivables

Trade and other receivables are stated at their cost less impairment losses (see accounting policy (f)).

(d) Inventories

Inventories are stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

(e) Cash and Cash Equivalents

Cash and cash equivalents comprise cash balances and call deposits.

(f) Impairment

The carrying amounts of the Club's assets, other than inventories (see accounting policy (d) and deferred tax assets (see accounting policy (l)), are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated (see accounting policy (f) (i)).

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the income statement, unless an asset has previously been revalued, in which case the impairment loss is recognised as a reversal to the extent of that previous revaluation with any excess recognised through profit or loss.

Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to cash-generating units (group of units) and then, to reduce the carrying amount of the other assets in the unit (group of units) on a pro rata basis.

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011**

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(i) Calculation of Recoverable Amount

The recoverable amount of assets other than held-to-maturity securities and receivables carried at amortised cost is the greater of their net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

(ii) Reversals of Impairment

In respect of assets other than held-to-maturity securities and receivables carried at amortised cost, an impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(g) Employee Benefits

Provision is made for the Club's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

(h) Trade and Other Payables

Trade and other payables are stated at cost, which approximates amortised cost.

(i) Provisions

A provision is recognised in the balance sheet when the Club has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(j) Revenue

(i) Goods Sold and Services Rendered

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods and is recognised in the income statement when the significant risks and rewards of ownership have been transferred to the buyer. Revenue from gaming facilities together with other services to members and other patrons of the club is recognised in the income statement when the services are provided. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, the costs incurred or to be incurred cannot be measured reliably, there is a risk of return of goods or there is continuing management involvement with the goods.

(k) Expenses

(i) Operating Lease Payments

Payments made under operating leases are recognised in the income statement on a straight-line basis over the term of the lease. Lease incentives received are recognised in the income statement as an integral part of the total lease expense and spread over the lease term.

(ii) Net Financing Costs

Net financing costs comprise interest payable on borrowings calculated using the effective interest method, and interest receivable on funds invested.

Interest income is recognised in the income statement as it accrues, using the effective interest method. The interest expense component of finance lease payments is recognised in the income statement using the effective interest rate method.

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(l) Income Tax

Income tax on the profit for the year comprises current and deferred tax. Income tax is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantially enacted at the balance sheet date, and any adjustments to tax payable in respect of previous years.

Deferred tax is provided using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantially enacted at the balance sheet date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(m) Goods and Services Tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the taxation authority is included as a current asset or liability in the balance sheet.

	2011	2010
2. CASH AND CASH EQUIVALENTS – CURRENT		
Cash on Hand	105,861	106,386
Cash at Bank	247,825	120,677
	\$ 353,686	\$ 227,063
3. TRADE AND OTHER RECEIVABLES – CURRENT		
Money Market Deposit Account	232,849	219,834
	\$ 232,849	\$ 219,834
4. INVENTORIES – CURRENT		
Finished Goods	\$ 30,722	\$ 32,588
5. OTHER – CURRENT ASSETS		
Prepayments	29,742	26,229
Deposits	5,000	5,000
	\$ 34,742	\$ 31,229

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011**

6. PROPERTY, PLANT AND EQUIPMENT

	Plant & Equipment \$	Total \$
COST		
Balance 1 Jan 2010	3,190,283	3,190,283
Additions	251,578	251,578
Disposals	(212,383)	(212,383)
Balance 31 Dec 2010	3,229,478	3,229,478
Balance 1 Jan 2011	3,229,478	3,229,478
Additions	253,014	253,014
Disposals	(62,047)	(62,047)
Balance 31 Dec 2011	3,420,445	3,420,445
Depreciation and Impairment Losses		
Balance 1 Jan 2010	2,226,409	2,226,409
Depreciation for Year	265,055	265,055
Disposals	(198,383)	(198,383)
Balance 31 Dec 2010	2,293,081	2,293,081
Balance 1 Jan 2011	2,293,081	2,293,081
Depreciation for Year	280,623	280,623
Disposals	(53,753)	(53,753)
Balance 31 Dec 2011	2,519,951	2,519,951
Carrying Amount		
31 December 2009	963,874	963,874
31 December 2010	936,397	936,397
31 December 2011	900,494	900,494

Core Property

The Club does not hold any core property in reference to Section 41J of the Registered Clubs Act.

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011

	2011	2010
7. LEASEHOLD IMPROVEMENTS		
At Cost	2,315,424	2,310,769
Less Accumulated Amortisation	1,774,507	1,699,548
	\$ 540,917	\$ 611,221
<p>The Directors have resolved to capitalise the costs related to the bar and club house renovations which are being amortised over 10 years from date of completion.</p>		
8. DEFERRED TAX ASSET		
Re:- Provisions/Accruals/Leasehold Improvements	\$ 155,328	\$ 129,995
9. TRADE AND OTHER PAYABLES		
Trade Creditors & Accruals	141,581	112,275
Poker Machine Tax Rebate	11,454	11,454
Subscriptions in Advance	21,636	19,245
	\$ 174,671	\$ 142,974
10. PROVISIONS - CURRENT		
Provision for Employee Entitlements	\$ 77,867	\$ 91,821
11. CURRENT TAX LIABILITIES		
Provision for Income Tax	\$ 26,436	\$ 11,322
12. LONG TERM PROVISIONS		
Provision for Employee Entitlements	\$ -	\$ -

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011**

	2011	2010
13. COMMITMENTS FOR EXPENDITURE		
(a) Capital Expenditure Contracted for within 1 year	_____	\$ - _____
(b) Club facilities and equipment are Leased from the RSL Oatley Sub-Branch and other parties. Lease Payments are charged to expenses.		
Lease Expenditure contracted for but not Capitalised in the accounts:-		
Operating Leases		
Premises & Equipment:	\$ - _____	\$ - _____
Due within 1 year	-	-
Due within 1 - 2 years	-	-
Due within 2 - 5 years	-	-
Due after 5 years	-	-
	_____	_____
	\$ - _____	\$ - _____
14. REVENUE		
Trading Revenue	2,267,104	2,098,728
Other Revenue		
Bingo, Raffle & Market Day	74,337	74,862
Interest	18,158	13,664
Keno & TAB Commission	65,032	55,713
Subscriptions	23,160	24,202
Other	50,230	67,565
	_____	_____
	\$ 2,498,021 _____	\$ 2,334,734 _____

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011**

	2011	2010
15. OPERATING PROFIT		
The Operating Profit is arrived at after charging and crediting the following specific items:-		
Charges:-		
Amounts received or due and receivable by the Auditors for:-		
Auditing the Accounts	10,680	10,440
Other Services	2,700	2,700
(The Auditors received no other Benefits)		
Amortisation – Leasehold Improvements	74,959	74,766
Depreciation - Fixed Assets	280,523	265,055
Provisions - Employee Entitlements	(13,954)	7,556
Rental - Premises	19,200	19,200
	<hr/>	<hr/>
Credits:-		
Interest Received	18,158	13,664
	<hr/>	<hr/>
16. INCOME TAX		
The Income Tax Assessment Act, 1997 (amended) provides that under the concept of mutuality, clubs are only liable for income tax on income derived from non members and from outside entities.		
Income Tax Expense		
Income Tax Expense attributable to operating profit is made up of:		
Current Year Income Tax Provision	11,552	11,322
Deferred Tax Benefit		
Origination and reversal of temporary differences	(25,333)	(4,926)
	<hr/>	<hr/>
Total Income Tax Expense/(Income) in Income Statement	\$ (13,781)	\$ 6,396
	<hr/>	<hr/>

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011

	2011	2010
17. AUDITORS' REMUNERATION		
Amounts received or due and receivable by the Auditors for:-		
- Auditing the Financial Statements	10,680	10,440
- Other Services	2,700	2,700
	_____	_____
	\$ 13,380	\$ 13,140
	_____	_____

(The Auditors received no other benefits)

18. RELATED PARTY TRANSACTIONS

During the year, the following expenditure was incurred relating to directors, which were not generally available to members:-

Expenses & Directors Jackets	7,475	5,855
Honorarium Paid/Payable to Directors	8,165	6,700
	_____	_____
	\$ 15,640	\$ 12,555
	_____	_____

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011**

19. KEY MANAGEMENT PERSONNEL COMPENSATION

a) Key Management Personnel

Names and positions held of key management personnel in office at any time during the Financial year are:

Key Management Personnel	Position
A. McKimm	Director
R. White	Director
H. Shearer	Director
J. Bishop	Director
J. Davidson	Director
D. Griggs	Director
A. McGrath	Director
E. Canute (Resigned April 2011)	Director
M. Tiddy (Resigned April 2011)	Director
W. Mudge	General Manager

b) Key Management Personnel Compensation

	Salary and Fees	
	2011	2010
	\$	\$
Total Compensation	117,165	115,700

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011

20. FINANCIAL INSTRUMENTS

(a) Financial instruments and derivatives

The company is not exposed to significant financial risks from movements in foreign exchange rates as there are no financial assets and liabilities denominated in foreign currencies, this is inclusive of both on and off balance sheet financial instruments.

(b) Accounting policies and methods adopted

The accounting policies and methods adopted in relation to each class of financial asset and liability are disclosed in Note 1.

(c) Interest rate risk

The Company's exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rate on those financial assets and liabilities, is as follows:

	Average effective interest rate	2011 Maturity Period		2010 Average effective interest		Maturity Period	
		1 Year or less	over 1 year	1 Year or less	Over 1 year		
Financial Assets							
Cash on Hand and at Bank	0%	353,686	-	0%	227,063	-	
Short Term Deposit	5.7%	232,849	-	5.7%	219,834	-	
Prepayments	0%	29,742	-	0%	26,229	-	
		<hr/>	<hr/>		<hr/>	<hr/>	
Total Financial Assets		616,277	-		473,126	-	
		<hr/>	<hr/>		<hr/>	<hr/>	
Financial Liabilities							
Trade Creditors and Accruals	0%	174,671	-	0%	142,974	-	
		<hr/>	<hr/>		<hr/>	<hr/>	
Total Financial Liabilities		174,671	-		142,974	-	
		<hr/>	<hr/>		<hr/>	<hr/>	

(d) Credit Risk

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date to recognised financial assets, is the carrying amount as disclosed in the balance sheet and notes to the financial statements.

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER, 2011

20. FINANCIAL INSTRUMENTS (Continued)

(e) Net fair values

For all other financial assets and liabilities the fair net value approximates their carrying value. The aggregate net fair values and carrying amounts of financial assets and financial liabilities are disclosed in the Balance Sheet and in the notes to and forming part of the financial report.

21. RELATED PARTY DISCLOSURE

There were no related party transactions during the year.

22. CONTINGENT LIABILITIES

Nil

23. EVENTS SUBSEQUENT TO BALANCE DATE

Nil

24. MEMBERS' GUARANTEE

The company is limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of \$2.00 each towards meeting any outstanding obligations of the company. At 31 December, 2011 the number of members was 3,124 (2010 – 3,384).

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST DECEMBER, 2011

	Note	2011	2010
CASH FLOW FROM OPERATING ACTIVITIES			
Receipts from Members and Non-Members		2,498,021	2,334,734
Payments to Suppliers and Employees		(2,130,728)	(1,999,632)
Interest Received		18,158	13,664
Income Tax (Paid)		3,562	(14,020)
		<hr/>	<hr/>
Net Cash Provided by Operating Activities	2	\$ 389,013	\$ 334,746
		<hr/>	<hr/>
CASH FLOW FROM INVESTING ACTIVITIES			
Proceeds on Sale of Plant & Equipment		8,291	14,000
Payment for Plant and Equipment & Leasehold Improvements		(257,669)	(251,578)
(Payments)/Proceeds from Deposits		(13,012)	(11,573)
		<hr/>	<hr/>
Net Cash Used in Investing Activities		(262,390)	(249,151)
		<hr/>	<hr/>
Net Increase/(Decrease) in Cash Held		126,623	85,595
		<hr/>	<hr/>
Cash at 1st January	1	227,063	141,468
		<hr/>	<hr/>
CASH AT 31ST DECEMBER	1	\$ 353,686	\$ 227,063
		<hr/>	<hr/>

The accompanying Notes form part of this Statement
and should be read in conjunction herewith.

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST DECEMBER, 2011

1. RECONCILIATION OF CASH

For the purposes of this statement of cash flows, cash includes:-

- (i) Cash on hand and in at call deposits with banks or financial institutions, net of bank overdrafts; and
- (ii) Investments in money market instruments readily convertible to cash.

Cash at the end of the year is shown in the balance sheet as:-

	2011	2010
Cash on Hand	105,861	106,386
Cash at Bank	247,825	120,677
	\$ 353,686	\$ 227,063

2. RECONCILIATION OF CASH FLOW FROM OPERATIONS WITH OPERATING PROFIT/(LOSS) AFTER TAX

Operating Profit/(Loss) after Income Tax	27,554	12,826
Non-Cash Flows in Operating Profit		
Amortisation of Leasehold Improvements	74,959	74,766
Depreciation	280,623	265,055
Charges to Provisions	(13,954)	7,556
Increase/(Decrease) in Income Tax Payable	15,114	(2,698)
(Increase)/Decrease in Deferred Tax Asset	(25,333)	(4,926)
Changes in Assets and Liabilities		
(Increase)/Decrease in Sundry Debtors and Prepayments	(3,513)	(8,575)
Increase/(Decrease) in Trade Creditors and Accruals	31,697	(12,881)
Decrease/(Increase) in Inventory	1,866	3,623
	\$ 389,013	\$ 334,746

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

DIRECTORS' DECLARATION

The Directors of Oatley RSL and Community Club Limited declare that:-

1. The Financial Statements and Notes as set out on pages 1 to 29 are in accordance with the Corporations Act 2001.
 - (a) comply with Accounting Standards and the Corporations Regulations 2001 and
 - (b) give a true and fair view of the financial position as at 31st December 2011 and of the performance for the year ended on that date of the Company.
2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Dated at Oatley this 6th February, 2012.

.....

ALAN McKIMM
Director

.....

RONALD WHITE
Director

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

Report on the financial report

We have audited the accompanying financial report of Oatley RSL and Community Club Limited (the company), which comprises the Statement of Financial Position as at 31st December 2011, the Statement of Comprehensive Income, statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the directors' declaration of the company.

Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 1, the directors also state, in accordance with Accounting Standard AASB 101 Presentation of Financial Statements, that the financial statements comply with International Financial Reporting Standards.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. The Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The Procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

INDEPENDENT AUDITOR'S REPORT

**TO THE MEMBERS OF
OATLEY RSL AND COMMUNITY CLUB LIMITED
A.C.N. 000 020 575**

Auditor's Opinion

In our opinion:

- a. the financial report of Oatley RSL and Community Club Limited is in accordance with the *Corporations Act 2001*, including
 - (i) giving a true and fair view of the company's financial position as at 31st December 2011 and of its performance for the year ended on that date; and
 - (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.
- b. the financial report also complies with International financial Reporting Standards as disclosed in Note 1.

Sydney: 6th February, 2012.

Suite 601
74 Pitt Street
SYDNEY NSW 2000

LITTLEWOODS
Chartered Accountants

A Reisen, C.A., Principal

OATLEY RSL AND COMMUNITY CLUB LIMITED
ACN 129 788 692
A Company Limited by Guarantee

DETAILED PROFIT AND LOSS STATEMENT
FOR THE YEAR ENDED 31ST DECEMBER, 2011

	2011	2010
INCOME		
Surplus transferred from:		
- Poker Machine Revenue Account	1,071,463	986,777
- Bar Trading Account	423,575	395,121
Cigarette and Vending Machine Commission and Room Hire	36,532	34,238
Bingo, Market Day and Raffle Income	74,337	74,862
Keno Commission	51,187	46,072
TAB Commission	13,845	9,641
Members Subscriptions	23,160	24,202
Interest Received	18,158	13,664
Other Income	2,516	2,527
Dining Room	11,182	30,800
	1,725,955	1,617,904
LESS EXPENSES		
Accountancy and Audit - (Note 17)	13,380	13,140
Advertising	11,224	5,996
Amortisation of Leasehold Improvements	74,959	74,766
Bank Charges and Taxes	1,821	2,408
Bingo	19,319	20,515
Cash Float - Shortages	24	197
Cleaning and Waste Disposal	51,999	45,288
Computer/Internet Expenses	21,747	12,681
Consultancy	7,510	3,482
Depreciation - Other Assets	148,056	145,506
Directors Expenses and Honoraria (Note 18)	15,640	12,555
Donations	2,454	4,392
Electricity	85,507	84,438
Entertainment - Artists and General	26,673	20,368
Free Snacks	2,816	216
Insurance	56,499	50,172
Keno Expenses	4,474	4,651
Market Day	39,112	38,821
Payroll Tax	3,612	2,159
Printing, Stationery and Postage	22,821	19,400
	609,647	561,151
Total Carried Forward	609,647	561,151

OATLEY RSL AND COMMUNITY CLUB LIMITED**ACN 129 788 692****A Company Limited by Guarantee****PROFIT AND LOSS STATEMENT
FOR THE YEAR ENDED 31ST DECEMBER, 2011**

	2011	2010
EXPENSES (Continued)		
Balance Brought Forward	609,647	561,151
Promotions	35,671	38,605
Raffles	92,604	87,657
Rates and Taxes	26,327	24,216
Rent	19,200	19,200
Repairs and Maintenance	91,392	82,206
Returning Officer	-	500
Salaries and Wages - Club House	485,751	420,919
- Administration and Office	195,021	195,165
- Employee Entitlements Provision	(13,954)	7,556
Security Services	25,704	24,241
Sky Channel and Fox Sports	36,456	36,817
Staff Training , Seminars	15,598	15,831
Subscriptions and Affiliations	14,552	12,686
Sundries	791	295
Superannuation	59,598	54,379
TAB Expenses	4,931	4,546
Telephone	7,519	9,935
Uniforms - Staff	3,374	2,777
Valuation Fee	2,000	-
	<hr/>	<hr/>
	1,712,182	1,598,682
	<hr/>	<hr/>
NET PROFIT/(LOSS) BEFORE INCOME TAX	\$ 13,773	\$ 19,222
	<hr/>	<hr/>

OATLEY RSL AND COMMUNITY CLUB LIMITED

ACN 129 788 692

A Company Limited by Guarantee

TRADING ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER, 2011

	2011	2010
BAR TRADING ACCOUNT		
Sales	806,798	756,562
Less: Cost of Goods Sold	336,999	318,466
	<hr/>	<hr/>
GROSS PROFIT (58.2% - 2011; 57.9% - 2010;)	469,799	438,096
	<hr/>	<hr/>
LESS EXPENSES		
Depreciation	19,415	19,553
Maintenance and Bar Supplies	26,809	23,422
	<hr/>	<hr/>
	46,224	42,975
	<hr/>	<hr/>
Net Surplus transferred to Profit and Loss Account	\$ 423,575	\$ 395,121
	<hr/>	<hr/>
POKER MACHINE REVENUE ACCOUNT		
Gross Poker Machine Revenue - Net of Payouts	1,460,306	1,342,166
	<hr/>	<hr/>
LESS EXPENSES		
Turnover Tax	148,012	120,934
Donations in Lieu of Turnover Tax	8,194	7,384
Repairs and Maintenance	35,508	29,905
Depreciation	113,152	99,996
Promotions	58,636	53,388
Central Monitoring Service	25,341	23,612
Max Gaming Fee	-	20,170
	<hr/>	<hr/>
	388,843	355,389
	<hr/>	<hr/>
Net Surplus transferred to Profit and Loss Account	\$ 1,071,463	\$ 986,777
	<hr/>	<hr/>